



	0	Low <5	Med 5-9	High 10-14	V High 15		Criteria	1	2 3	4	5	Tota
Ν	o progress		Accumulativ	e achievements	All criteria satisfied		Score	2	2 2	2	2	10
de <b>Be</b> 1.	gradation o st practice of The univer strategies university and vice ve	f current situati criteria sity's Learning are explicitly 's sustainabili ersa	e policy and str ion. Some prog and Teaching aligned to the ty agenda	ression with the Educ Charles Sturt Univer Mostly - 2 • Yet to have interpreted b • Education S incorporate • Quality L&T a • GLO mappin fallen out of f • Courses and sustainability	wever the issue is with cation Strategy Vision rsity's current situation an explicitly aligned of y students and the wide strategy Vision (ESV) I d into "Modern Regiona aspects (GLO) but not ng is captured in subj focus. However, GLOs d Subjects Policy prove y being addressed as pa	incorporating sustain connection to the sustain er community has been endorsed al Australia" and "Part yet linked to studen ect outlines to commu- should be captured in vides a more coheren	stainability c stainability by ELT w thering fo t strategy nunicate w n CDAP.	y age vith s r real with s	enda, th sustain region	at can ability al solu s – GL	be tions Os ha	ave
2.	curriculum <b>basis.</b> The	ntegration of sus ) <b>is reviewed o</b> ere are clear rep university man	n a regular	be <b>perceive</b> results on att	dence collected to de d as assumption rath titudes towards sustains napped are course le	<b>her than an output</b> ability led by JH and 2	of activity ZR).	/ (ref	erence	to Stu	dent	Surv
3.	and Strate learning a Learning a	sity's <b>Sustaina</b> agy includes re nd teaching ar nd Teaching St ference to sust	eference to ad likewise the rategy(s)	Mostly - 2 • Sustainabili policy. • Courses and sustainability • Potentially su	ty Statement briefly re d Subjects Policy prover being addressed as pa upported through Oblig	vides a more coheren art of teaching.	-				-	
4.	student ex	would also link perience and /capabilities.		<ul> <li>values and e</li> <li>Strategy arc compared to</li> </ul>	broad statements abo ethos. ound E-text books is o physical books. This is	ffering an environme	ntal, finan	ncial a	and acc	essibil	-	
5.	analysis c	culated <b>strategy</b> of issues speci and a focus that priate	fic to the	communities <ul> <li>LiFE Index p</li> </ul>	<b>cus on sustainable co</b> in which our campuses provides focus on Learn our <b>Students pillar o</b> onsibility)	s are based. ing & Teaching				0	0	
Ac	tion list rep	ository							Lea	ad	F	Priorit
1.	Monitoring institution Implemen Curriculur Group. Br - <u>Course</u> practic	g and evaluation s. tation of <b>Curric</b> n Mapper forms oader steering <u>e</u> and <u>Subject D</u> e – <i>5. practis</i> e	n of existing poli sulum Design, A s part of later ph group establishe esign Procedur ethically and su	cies is being determin Accreditation and Pu ases. Product owner i ed as well. Training for provides process for stainably in ways that	<b>LOs are being deliver</b> and. Should be benchm <b>(Dication (CDAP) soft</b> s Donna Mitchell. Rach r the program being dis GLO delivery– Sectior demonstrate 'yindyama ng how to live well in a	arking ourselves aga ware system will intr lel Whitsed is on the tributed soon. h 3 Part 8-Reference arra winhanganha' –	inst other roduce Reference to sustair <i>translated</i>	e nable	& [ PV	C L&T Deputy C L&T	4	4
2.	Students	Strategy does r	eference deliver		<b>ng</b> (Addressing best proceeding and graduate out one out one out one of the second se		)s form pa	art.	s a as	ampior s mucł possib h PVC T	1   A	Ą

1







0	tion Planning Low <6		High 13-17	7	V High 18		Criteria	1	2	3	4 5	6	Tota
					All criteria satisfied	-	Coorto	1	1	1	0 1	4	7
No progres	35	Accumulative a		/	An chiena satistied		Score	1	1		2 1	1	7
	Keep to mediu n action planni	m. No justification for ng	moving up. O	pportuni	ty could sit with S	ubcommittee fo	or Course	Dire	ctors	s and	GLO's	being	
Best practi					Sturt University's	current situatio	on						
cur and	rently being d	derstands where susta lelivered across the o d plans to further em actice	curriculum	•	1 Systems in place t in place. However, we need drive understandin <b>Student Experien</b> of sustainable prac	I to build on und Ig, it could hinde I <b>ce Survey</b> will p	erstanding r the effec	g. Wi tiver	thou iess	t train of CE	ing and )AP.	cham	pion
exi wh	sting units (co ere Education	l have undertaken a <b>re</b> ourses/subjects) to as for Sustainability (E and have a record of th	scertain fS) practice		1 Evidence of sligh offered opportunitio Current GLO and	es to engage w	ith sustai	nabi	lity		s studei	nts are	e beir
sus 4. The	<b>stainability</b> dat	icly available & linked abases & processes nisms in place to rec		• Mostly -	Just mapping tow Sustainable Pract Hub with the deve increase capacity of Not in scope to be 2	tices Hub is availopment of the solution of the should be be availed by the should be	ailable to s short course ort course a <b>ble</b> . This	taff. se. T e. is u	DLT The I	took nub p ly to l	over ow rovides be achie	oppor	tunity
5. Cle Uni	ar <b>actions anc</b>	d objectives are evide these objectives three		Partly -	No Charles Sturt Framework provic	Externally our p University EfS les our closest p	strategy, proxy. Actio	how	alida ever	ted the <b>E</b>	ducatio	on	
		students and stakehold d in learning and teach		Partly - •	establishment and 1 It is <b>clear to acade</b> Specialists do have information <b>CDAP</b> does not ha brochures etc Short course for A	emics who are one of the knowledge ave a student fac	close to th e, but man cing conte	y ḋor xt, or	n't kr nly h	now h andbo	ow to a	ccess online	this
Action list	repositorv								Le	ead		Prie	ority
3. Take r the as - Ref on GL - Me	naterials in th sessment too resh the DLT v Website refres .O Hub. rged Sub Actio	e Sustainability Hub Is vebsite to incorporate sh – Current reference n: Develop case studie and will provide this fe	the intent of the to GLO Sustai es to highlight in	e <b>Sustair</b> nable Pra mplemer	n <b>able Resource H</b> actice found <u>here</u> . hting Sustainable P	l <b>ub –</b> currently tl The site doesn't	here is wo t link to the	rk 9	P\ TE	/C L&	Т	B	
will pro develo	omote good cas pment).	<b>to recognise those</b> the sestudies giving credit Development Goals Re	t to academics	who hav	e done good work	(DLT comms pl	an in		TE		npions	В	
		nability at Charles Stu								ngoing			

awards Sustainability at Charles Sturt to send through reminder to L&T LiFE Group when collecting case studies. DVC – A Champion, D. Munns is now a member of the Impact Rankings Group. This could satisfy improving the collection of case studies within L&T for the report.			
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	0	holder Engage Low <4	Med 4-7	High 8-11	V High 12		Criteria	1	2 3	4	Total		
٢	lo progress		Accumulative a mad	chievements	All criteria satisfied		Score	2	2 1	1	6		
R	ating: Rem	ain at medium.	Opportunity to en	gage stakeholders	s with sessional staff a	and External Advisory Co	mmittee	in Su	ustainab	le Pra	actice		
	and emplo	nal and external oyers) <b>are invo</b> l c <b>y and Strateg</b>	stakeholders (in lved in the review y and Action Pla	v of activity asso	entsMostly - 2ociatedSolid s	t University's current situ takeholder engagement f ssociate Deans Academic	or this Li						
2.		d to througho	eholder <b>views ar</b> ut strategy devel		• Moder (includ externa	<ul> <li>Mostly -2</li> <li>Moderate to substantial engagement of external stakehold (including staff, students and employers) e.g., industry groups external advisory panels inform course design</li> <li>ESV involved consultation with sustainability team</li> </ul>							
3.			n <b>ks are establish</b> ingful two-way dia		<ul><li>Interna</li><li>Extern</li></ul>	<ul> <li>Partly - 1</li> <li>Internal consultation is occurring (eg: GLO's and CD role review</li> <li>External Stakeholders – this is accruing, however to the level in which this is occurring is uncertain</li> </ul>							
	clearly de	fined and publis	bility and learnin shed	ng and teaching	CDAP     been v	<ul> <li>Information about the s</li> <li>videly distributed. More ac</li> <li>cademics ongoing</li> </ul>				s occ	urred		
A	ction list rep						Lead				ority		
6.	Progress Education Consult w of Sustain - Reach review	inclusion of GL( i. ith forum to det able Practices ( out to Koshila ł at a subject lev	ermine what profe dimension	n Graduate Certif essional developm ration of sustainal L&T	ble principles to be in	eaching in Higher er support the progress cluded when undertaking	Raega (BH to		ow up )	A			
7.	not inclue Courses s challenge	<b>de sustainabili</b> such as Environ s are within are	ty	ave natural alignn ne and psycholog	nent to sustainable pr Jy	andards when they do actice, however	All Ch	namp	vions	В			

LiFE Learning & Teaching Framework Ratings & Actions

Charles Sturt University Sustainability

## **LEARNING & TEACHING OUTPUTS Framework Ratings & Actions** Updated 3<sup>rd</sup> December 2024



	4. Measurement														
	0 Low <4	Med 4-7	High 8-11	V High 12		Criteria	1	2	3 4	Total					
Rating	No progress	Accumulative a mad		All criteria satisfied		Score	1	1	2 3	7					
Current Rating	<b>RATING:</b> Keep at medium. in sustainability. Student Ser survey and requires a replac	ntiment survey pro	vided insights to s												
	Best practice criteria			Charles Sturt	University's current	t situatior	1								
	1. The impacts and bene the curriculum are rou part of existing universit continual improvement a	<b>itinely monitored</b> by practice. There i	Partly - 1 CDAP as Course H Review (0 focus are across th committe All new co GLO map The revie making its	part of course revie ealth Check (ACHC CCR) review templa a and the GLOs. The course will be exa es as part of approv ourses and courses oping completed and w of the GLOs has s way through gover	ew proces c) and Cor tes that w his means mined by val of cour going thr d reported now been	s will mpre ould that gove ses. ough as p com	hensive cover t mappernance or CCR oart of opletee	ve Cou r strate bing of ce will ha that w	arse egic GLOs ave ork.						
	2. The driver for measuri embedded in the universe			<ul> <li>The drive</li> </ul>	s Partly - 1										
	<ol> <li>The university explores qualitative and quantit and benefits of EfS. This includes working w commercial partners.</li> </ol>	tative data to den	nonstrate the imp												
	4. Universities are <b>not afra working to</b> ensure that to worthwhile activity.														
	Action list repository					Lead			F	Priority					
	10. Collect data to measu Subject Experience Su The Student Your Voice students in some capac a direct result of their e Update 04/24 – Stud sustainability has been options for future ongoin	rvey question. Pos e Survey provided city will be able to ducation at Charle dents - A targe n completed for 2	ssible opportunity some insight for l positively contributes s Sturt." ted Student Ex	to connect Contact - S Leaching and Teachir te to environmental a perience Survey o	ng– "70% of the nd social aspects A n attitudes toward	s		•	cs	3					



4





	5. Com	munications	i					
D	0	Low <3	Med 3-5	High 6-8	V High 9		Criteria 1 2	3 Total
Current Rating	No progress		Accumulative achie made	evements	All criteria satisfied		Score 3 2	2 7
Currer	RATING: Move Vision 2030.	e to High. Ma	in development since	e last review ł	nas been the inclusion	of links to sustainabi	lity within the Educa	tion Strategy
	Best practice cr	iteria		Charles St	turt University's curre	nt situation		
		Irning and Tea <b>ublic domai</b> n	aching <b>Strategy(s) is</b> I.	<ul> <li>publ</li> <li>There is pu</li> <li>Learn</li> </ul>	Charles Sturt Universit <b>ic domain.</b> e are links to sustainat blicly available ning and Teaching Hut d <u>here</u> .	pility within the Educa	tion Strategy Vision	<u>2030</u> and
	commu the Stra	-	pproach to levant stakeholders ssociated activities and	d asso need focu comr • DVC	e is <b>some level of co</b> - ciated actions to appro <b>Is to be developed</b> . In <b>sed on sustainability</b> munications, however u -A is not set up to com d on strategic initiative	priate audiences, but the past, <b>Division o</b> <b>commitment</b> as par uncertain of this conti municate on sustaina	a <b>more holistic ap</b> <b>f Customer Experie</b> t of promotional nuation.	proach ence
		enda has <b>clea</b> le university.	r, high-level support	<ul> <li>Susta</li> <li>Susta</li> <li>No a</li> </ul>	ainability currently sits a ainability (although may nticipated changes occ review underway. Susta	be viewed as currently curring within DVC –	y geared towards A	d Economic
	Action list repos	itory					Lead	Priority
	Action not repos						Loud	Thority
	<b>regarding</b> The <i>taggin</i> More exam List is publ We are stil	what best p g system in C pples availabl ished in the F I in the proce	ractice looks like CDAP assists mappin e in the subject outlir Resource Hub and th ss of defining best pr	g (tracking mo nes. e GLO suppor actice, remair	ral of the Education fr eta data across course rt site - now outdated ns relevant. ed information around	s)	DVC Academic and PVC T&L	В
	position ir	n the Educat	ion Strategy, as par	t of commun	inable Practices, incl ication plan with sen	ior leaders	PVC L&T	A
		•	curring for the educa rred to explicitly in th	•••	vith key stakeholders ( t this point.	July 2023).		

LiFE Learning & Teaching Framework Ratings & Actions





0	and Support Low <4	Med 4-7	High 8-1	11 V High 12		Criteria	1	2	3 4	Tot		
No progress		Accumulative act	hievements			Score	2	3	2 3	10		
				act Rankings Reference Gro t Course now available	oup. Presentations rega	rding embec	ding	Sust	ainabili	ity int		
Best practic	e criteria			Charles Sturt University's current situation								
	ed to named ind	jets to take forward ividuals or teams v	d EfS	<ul> <li>Mostly - 2</li> <li>DVCA Rep added to th improve L&amp;T contribution to be formalised)</li> <li>No formal identification Advisors, however ther FOSH)</li> </ul>	e Impact Rankings Refe ons towards Impact ran of individuals/ teams si	kings and tai	rgets of th	(targ	ets yet O			
either a knowled	ppropriate susta	s and program lead <b>iinability skills and</b> les to develop them ort.		<ul> <li>Yes, as part of a staged rollo</li> <li>Educational Designers Sustainable Practices). they are not mapping the move onto the broader and training as part of the</li> </ul>	are the core team map Currently Academic's on GLO's. Once baselin academic community for	to not need t e mapping is	the tr s dor	aining ne, Dl	T will			
training		ism for identifying vering that training academics.		<ul> <li>Mostly - 2</li> <li>Mechanisms have been developed; Four short courses have been developed for staff to engage in, focused on the change-maker GLO's. These have been offered since mid-2024.</li> <li>Delivery is our weakness. Need to work towards this.</li> <li>EDRS mechanism sustainability drop down tab could be promoted.</li> </ul>								
efforts	of individuals or whether through p	n the form of <b>recog</b> <b>groups who are in</b> public recognition or	volved	<ul> <li>Yes - 3</li> <li>Support provided in the who are involved in EfS formal schemes is yet t</li> <li>The identification of exe</li> <li>Lots of ad hoc opporture</li> <li>RED recognition</li> <li>Higher Education Aca</li> <li>Deans Excellence Aw</li> <li>CSUedx - Two presen curriculum design. Sup CSUedx sessions.</li> <li>SDG Report – Showca examples have been th DVCA Rep will assist weight a start of the start o</li></ul>	S, whether through public to be developed- people emplars of good practic nities ademy fards, tations regarding embe port for similar example ases best practice case and most challenging asp	c recognition self-identify es is not sys dding Sustai s to be featu studies, how	n or s tema nabil ired a	specif itic lity in at futu , L&T	ic ure			
Action list re	pository					Lead				Priori		
<ul> <li>educa</li> <li>cours</li> <li>Sub-l</li> <li>mem</li> <li>all state</li> </ul>	ational designers be directors Deans Associate bers of courses o aff involved in co nave a Professio	Deans T&L committees & urse design.	Opportuni	O GLO-Sustainable Practice		DLT			I	3		

14. Merged Action: Recognition of staff doing well in the delivery of the GLOs and implementing good practice in EfS. Link this to the teaching awards and the RED awards for Sustainable Impact.	Sustainability at Charles Sturt and J.Howard	В	
Sell this to the teaching awards and the RLD awards for oustainable impact. Sell this to academics. (Only one DLT person received a RED sustainable impact award across 2018 &19) CSUedx – promotes good practice in L&T. Review opportunity to highlight sustainable practice mentioned in CSUedx presentations. Possible to add tags or keywords to track. These presentations could then be linked to the SDG Report as case studies.	DLT (RP) & DM	В	





0	Low <4	Med 4-7	High 8-11	V High 12		Criteria	1	2 3	4	Tota	
No progress		Accumulative a mad	chievements	All criteria satisfied		Score	1	2 3	2	8	
The introduc		ainable Practice Sh		ed a comprehensive tool also provided another re						cultie	
Best practic	e criteria		С	harles Sturt University'	s current situation						
curricu	lum and throug	stainability withir gh learning and te r systems and proc	eaching is	<ul> <li>The i2 sustainal component of the (module has been developments with the second strength of the second strenge strength of the second strengt ot strength of the second st</li></ul>	dures and policy han n in 2023. GLO rev <b>bility module</b> has lee <b>Student Leaders</b> n migrated over to thin STRIVE may p in with its continuation	view is ma been esta ship Modu Brightspa present op	in foc blishe u <b>le wi</b> ice). C	ed as a i <b>thin S</b> Current nity for	urrent core <b>FRIVI</b> input	<b>E</b> t,	
with lea practic	arning and tead	wed procedures ching to identify h edded in systems a s.	low good	<ul> <li>last 3 years (202</li> <li>CDAP has provide provides a mean Objective data control the delivery of Effective of Effective data control the delivery of Effective data control the data control</li></ul>	cedures have been 4), however there v ded a tool of contin s of regularly revie bllection is needed S. Rebecca Aches a point of contact f	was no ex uous impr wing L&T to determ on (Projec	plicit f ovem acros ine th	focus o ent whi s all fa e effec	n EfS ich culties tivene	s. ess i	
	i <b>tment to EfS</b> is approval proces	s built into progra ses.	am review or	<ul> <li>or Yes - 3</li> <li>There is a commitment to EfS built into program review or course approval processes, via CDAP, CCR and ACHC</li> </ul>							
innova	ion and explor ability in learni	which support furth ation of ways to o ing and teaching	deliver	<ul> <li>OUTPUT: Susta</li> <li>OUTPUT: A-Z gr for all courses co</li> <li>Short course on uncertainty on le</li> <li>Generalised press</li> </ul>	ainable practices inability Hub has uide for implement ompleted. Sustainable Praction vel of engagement sentations given by Rivers, A&E, FoSH	different c iting the s ce is now Sustaina	urricu <b>susta</b> availa	ilum ide <b>inable</b> ible- ho	pract weve		
Action list re	pository					Lead			Pı	riorit	
Short Cou Next step - Explo skills Opportuni	rse Developmer s ore options to pro library (with ass	omote the sustaina sistance from DPC h Associate Heads	able practice mo )	<b>le practice</b> dule via EDRS for acad elopment) to communica		Susta	inabili	ity	A		
manage provides determin	ment processe a means of regu e its effectivene	s within CDAP - ( ularly reviewing L8	CDAP has provid T across all fact	<b>EfS is embedded in sy</b> ded a tool of continuous ulties. Objective data co neson (Project Lead, Cur	improvement whick llection is needed t	40/04	Veetir				

LiFE Learning &	<b>Teaching Framework</b>	Ratings & Actions



Updated 3<sup>rd</sup> December 2024



<b>8. Links to o</b>	Low <4	Med 4-7	High 8-11	V High 12		Criteria	1	2 3	4	Tota			
No progress		Accumulative a	chievements	All criteria satisfied	-	Score	1	3 2	1	7			
		mad Some developmer enough to justify li	nts have occurred	such as the establish	ment of the Studen	t Voluntee	er Re	egister ar	nd th	e Soo			
Best practic				Charles Sturt	Charles Sturt University's current situation								
activitie		y linking EfS with stakeholder com		Partly – 1* • Occurs	in an ad-hoc mann	er.							
	the curriculum	tes an approach which encompass		The GL									
		of formal curricul		Mostly - 2									
	mmunity are in	nowledge <b>throug</b> place.	n utilising campi	<ul> <li>The sustainability hub is still available for use; however, it is not effectively linked to create visit Drawing on linkages to campus and community are dependent on the individual. Need to recognise the relevance of campus operations to the course ra that is offered</li> <li>Links with the Wagga Biodiversity Management tear involving two academics.</li> <li>Ad hoc activity.</li> </ul>									
optimis		rted by processe or students, the u		<ul> <li>Studen engage</li> <li>Engine commu</li> <li>It is exp not be</li> <li>Social</li> </ul>	<ul> <li>Student volunteer register provides some structure, but engagement is modest at current.</li> <li>Engineering School–revegetation engagement with local community group</li> <li>It is expected this is occurring on an ad hoc basis but may not be captured within this group.</li> <li><u>Social Impact Project</u> – Potential links across multiple are (Mental Health and Well Being, Environment, Addressing)</li> </ul>								
Action list re	pository				,		Lead	b	P	riorit			
Sturt tea platform. (E.g. wa manage - Can l - BA ca proje	m remain keen to Engagement ha ste programs, er ment, stormwate be linked to actio ampus – Saeed	o support this actions as also occurred the nergy efficiency, grown er management, G on 11 – Ad hoc act Shari and his stud	<b>curriculum</b> Ongoing - Os offers opportunity accounting for solar in n, etc.) s can be captured on Peel Landcare via De submit for grant appli	r for promotions on installation, biodiver the Sustainability F eborah Munns to de	its sity lub evelop	at Cl	ainability narles :/ DLT	'B					
- Once		<b>bility hub to ensu</b> lish more linkages		t <b>o date.</b> ity hub via DLT/Susta	ainability websites (l		JH/ Sust	(RP)/ ainability narles	,				

Participants:, Ed Maher, Zoe Rodwell, Clare Jonker, Chris Orchard Apologies: Andrew McGrath, Jonathon Howard, Rachel Whitsed, Troy Whitford, Clare Power, Lisa Cary,

Document evolution: Benchmarked 21st Oct 2016; 6 months 27th April; 12 months 25th Oct, 2017; 18 months 12th April 2018; 2 years 23rd Oct/6th Nov 2018; & 2.5 years 9<sup>th</sup> April 2019; & 3 year 11<sup>th</sup> Dec 2019; 3.5 years 23<sup>rd</sup> April, 2020; Provost meeting on 20<sup>th</sup> April, 2020; 3<sup>rd</sup> Sep pre-workshop champion chat; 4 year RR 21<sup>st</sup> Oct 2020; Check in 27<sup>th</sup> April 2022; RR 19<sup>th</sup> October & 29<sup>th</sup> November 2022; June 28<sup>Th</sup> 2023 Check In; 3<sup>rd</sup> November 2023 Check In; April 16<sup>th</sup> 2024 CI&RR, 30<sup>th</sup> April 2024 Ratings and Formatting; 3<sup>rd</sup> December 2024 RR;



**APPENDIX 1:** Heat map summary of ratings

## Learning and Teaching

	Policy & strategy	Action planning	Stakeholder engagement	Measurement	Communications	Training & support	Implementation	Links to curriculum
Oct-16	med	low	low	no progress	med	low	med	low
Oct-17	very high	high	low	low	med	low	med	low
Oct-18	high	high	low	med	high	low	upper med	med
Oct - 19	high	high	med	med	high	med	med	med
Oct - 20	high	high	med	low	high	med	med	med
Oct - 21	high	high	med	low	med	med	med	med
Oct - 22	high	med	med	med	med	med	med	med
Dec - 24	high	med	med	med	high	high	high	med

## **APPENDIX 2:** Champion list

Champion	Position	Campus
Janelle Wheat	A/Provost and Deputy Vice-Chancellor (Academic)	Wagga Wagga
Lisa Cary	Dean, Learning and Teaching Innovation	Wagga Wagga
Clare Jonker	Director, Portfolio Strategy and Operation	Bathurst
Christopher Orchard	Associate Dean (Academic) A&E	Wagga Wagga
Koshila Kumar (TBC as LiFE Champion)	Sub-Dean (Academic development) A&Ed	TBC
Nauman Saeed	Sub-Dean (Curriculum Design and Development)	Bathurst
Rachel Whitsed	Associate Dean (Academic) FoS	Albury-Wodonga
Julia Lynch (TBC as a LiFE Champion)	Associate Dean Academic (BJBS)	Wagga Wagga
Vacant	Sub-Dean, Learning and Teaching/ / Course Director (Policing and Security)	Wagga Wagga
Jonathon Howard	School of Agricultural, Environmental and Veterinary Sciences	Albury-Wodonga
Zoe Rodwell	Partnerships Coordinator, Sustainability	Bathurst
Clare Power	Course Director (Education), Workplace Learning Coordinator/Senior Lecturer	Bathurst
Andrew McGrath	Associate Professor in Psychology	Bathurst

## **APPENDIX 3:** Progress towards sustainable best practice



