EMERITUS PROFESSOR IAN GOULTER, AM

Citation for the Conferral of Companion of the University

Deputy Chancellor, members of University Council, ladies and gentlemen, it is a privilege to present to you Emeritus Professor Ian Goulter, AM, to receive the award of Companion of the University.

Emeritus Professor Goulter was born in New Zealand and began his career as a Civil Engineer. He studied and worked in the USA and Canada prior to moving to Rockhampton, Queensland, in 1990.

As Vice-Chancellor of Charles Sturt University from 2001 to 2011, Emeritus Professor Goulter wrote the University's second chapter. His strategic focus and leadership laid the foundations for much of the University's growth in this time.

Emeritus Professor Goulter led the University in a significant effort to grow research strengths, expand into high quality international markets, and open new campuses and leading teaching, learning and research facilities in rural and regional Australia.

Among these transformational changes were implementation of the new greenfield campus in Albury-Wodonga; the transfer of the Orange Campus from the University of Sydney; new theology teaching and research facilities in Canberra; a new clinical teaching facility in Dubbo; an offshore campus in Ontario, Canada; the establishment of the School of Animal and Veterinary Science offering large animal veterinarian education in the regions; and the establishment of the School of Dentistry and Health Sciences program based in Orange and Wagga Wagga, with dental clinics in five locations serving rural NSW and Victoria.

Research for regional Australia grew substantially during Emeritus Professor Goulter's leadership of Charles Sturt University. The University consolidated its research strengths in agriculture and wine science, and expanded into hydrology, food security and environment. The University established a new research centre to address critical issues in inland health, and built on its growing reputation in research into early years education and veterinary science. To support research in biological and animal sciences, Emeritus Professor Goulter instigated construction of a state-of-the-art \$50 million National Life Sciences Hub (NaLSH) research laboratory complex in Wagga Wagga, which opened in 2012.

In taking bold steps to expand into high quality international markets, Emeritus Professor Goulter helped to drive transformational change to evolve Charles Sturt University's perspective from a regional paradigm to a national and global institutional exemplar.

When he joined in 2001, the University had total revenue of \$194 million and 1,460 fulltime staff. By 2009 CSU had grown to total revenue of \$330 million and 1,760 fulltime staff. During this time Emeritus Professor Goulter drove major refurbishment of teaching and learning facilities and the expansion of student residential accommodation across all campuses.

In 2013 Emeritus Professor Goulter was made a Member of the Order of Australia for his significant service to tertiary education, particularly through rural and regional engagement.

I present Emeritus Professor Ian Goulter, AM, a very well respected former leader of this University who has truly lived up to the words of explorer and public servant Charles Sturt in making a contribution 'for the public good'.

Dated this Third Day of December Two Thousand and Fourteen